Mar. 31st 2022

FY 2021 Results& Company Highlights

Consulting. ICT Services. Cyber Security. Al Technology. Research.

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SPEAKERS

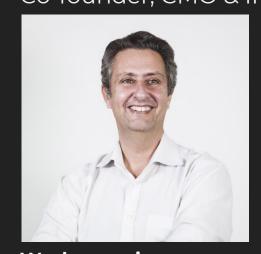
Giulia GestriChair of the Board



Work experience: Etnoteam (Client Manager), Allied Signal (Visitor Scientist)

PHD Course in Robotics at the Universities of Pisa, Genova and Milano. Degree in Computer Science at the University of Pisa

Paolo Costa Co-founder, CMO & IR



Work experience:
Etnoteam (Director),
management consultant
in organizational
communication and
change management,
professional journalist,
adjunct professor at the
University of Pavia

Degree in Modern Literature at the University of Pavia

Giovanni DiademaCFO & COO



Work experience: Visiant, WPP, Sector Sport Watches, KPMG. Solid expertise in management control and extraordinary corporate finance transactions

Degree in Economics and Commerce from Università Cattolica in Milan

Luca FoglinoCo-founder and CEO



Work experience:

Etnoteam (Head of Sales), independent IT consultant for the public administration, secondary school teacher

Degree in Computer Science at the University of Turin



Spindox at a Glance

Financial Highlights FY 2021

2021 Update

Market

What's Next



SPINDOX AT A GLANCE

COMPANY OVERVIEW

15 YEARS OF ICT EXPERIENCE

Proven expertise in all the key technologies supporting the Digital Transformation



Consulting & Security 12.9%

Al Tech

7.1%

Network

Services

9.3%

A COMPREHENSIVE OFFERING

IT Services: system integration, software development, SW quality assurance, application maintenance, operations support, HW and SW infrastructure management

Consulting: design, IT governance, business analysis

Network Services: network engineering & OSS

Cyber Security: new generation services and solutions for security, threat intelligence and ICT risks management, data protection and privacy

Al Technology: systems and services based on math optimization, AI & predictive analytics, simulation (includes Ublique[©])

GROWING ORGANIZATION



HQ in Milan 9 offices in Italy 4 subsidiaries abroad



749 employees as of December 31st, 2021

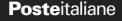
CUSTOMERS EMBODING THE BEST OF MADE IN ITALY

amplifon

ETIM







REVENUE

BREAKDOWN

FY 2021

IT Services

70.7%























OUR MISSION IS TO DELIVER VALUE THROUGH INNOVATION

Spindox supports the business innovation of our customers, in Italy and abroad, offering consultancy, IT and network engineering services, cyber security, technological solutions focused on AI, research.

CONSULTING

Bixuit

Business & Service

Design

Data Thinking

dogix

Compliance
Functional Design
Transformation &
Governance

ICT SERVICES

spinóox

plansoft

Tech Advisory
System Integration
Software Development
Software Quality
Assurance
Application
Maintenance
Managed Services

CYBER SECURITY



Threat Intelligence
Cyber Risk Assesment
Cyber Risk Management

AI TECHNOLOG\

Tublique

The Spindox Decision Intelligence platform

RESEARCH

αhead

Discovery

Extreme Innovation

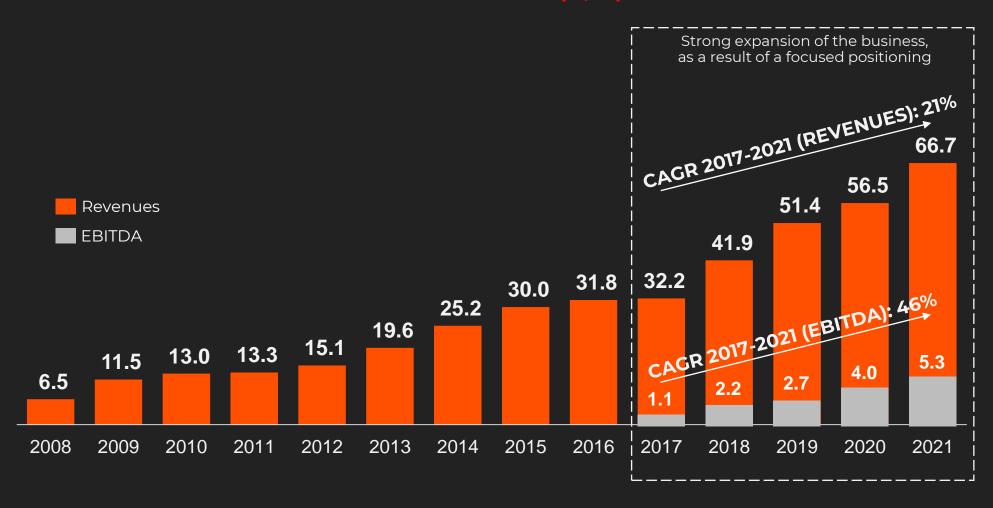


Protoypes
Industrial Feasibility
Product Development



A CONSISTENT AND INCREASING PATH

REVENUES & EBITDA (€, M)





AFTER THE NOVEMBER HANGOVER, IT'S TIME FOR A RISK-OFF

Placement price: 7.50 €

Jul 6th: 8.80 €

Last price (Mar. 30th, 2022): 15.80 €

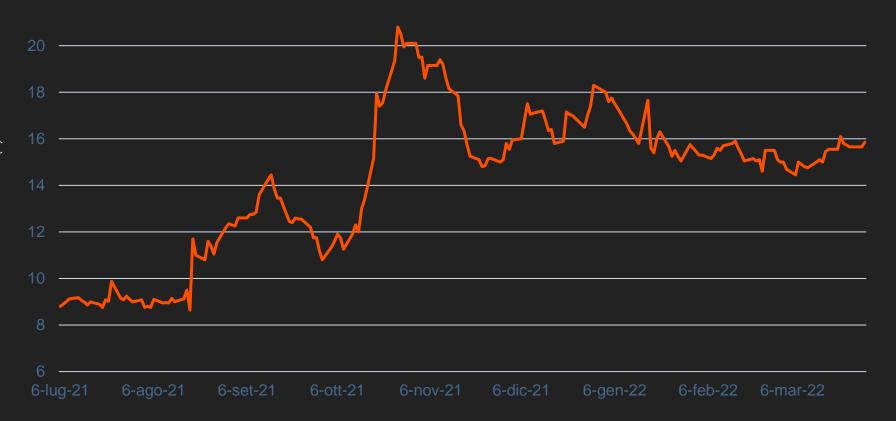
6 months: +34.47%

YTD: -13.66%

Since IPO: +80%

Since Feb 24th, 2022^(*): +8%

Market Cap: 93,900,000 €



^(*) Start of the war in Ukraine

SHAREHOLDERS

Shareholder	Number of shares	% of share capital
Luca Foglino	1,324,780	22.08%
Paolo Costa	638,200	10.64%
Giovanni Diadema	487,660	8.13%
Mauro Marengo	480,420	8.01%
Spindox S.p.A. (treasury shares)	470,060	7.83%
Giulia Gestri	390,040	6.50%
Massimo Pellei	340,000	5.67%
Alan David Sanna	300,040	5.00%
Others	477,600(*)	7.95%
Market	1,091,200	18.19%

^(*) Shares blocked under lock-up agreements signed with the Euronext Growth Advisor



OUR ESG COMMITTMENT

We support the accountable development, deployment and operation of digital technologies and artificial intelligence, fitting with transparency, fairness, responsibility and trust principles.

We strive to integrate the social and environmental sustainability paradigm into everything we do.

2019 Adoption of standards for measuring the environmental and social impact of the business.

Launch of Go!Green, our plan for the reduction of energy and material consumption.

First social and environmental sustainability audit carried out by the rating company EcoVadis.

2021 Approval of the first Non-Financial Report, compliant with GRI standards.

Launch of a three-year reforestation program to mitigate carbon footprint.

According to the second audit run by EcoVadis, Spindox is among the 25 percent of companies that received the best scores.

Implementation of a more comprehensive process for assessing non-financial indicators, which will be reflected in the new ESG report.

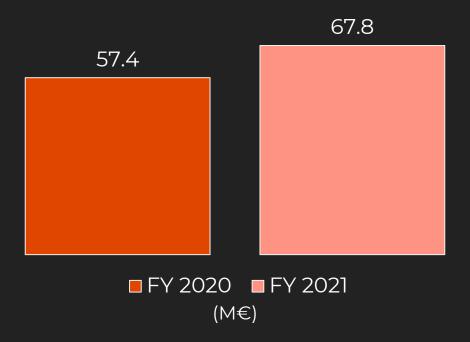


FINANCIAL HIGHLIGHTS FY 2021



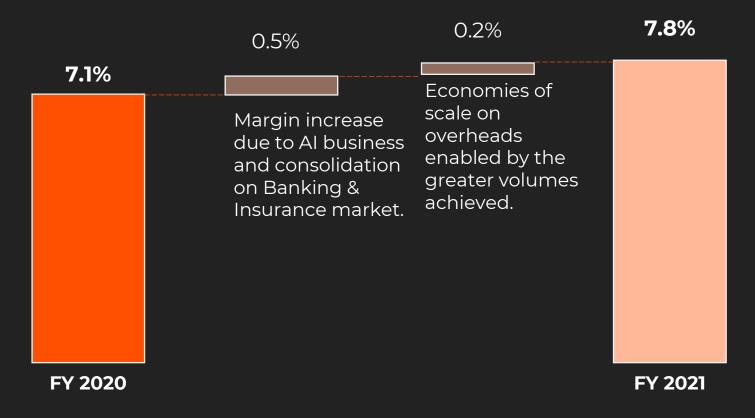
- Value of production +18.1% (67.8 M€ vs. 57.4 M€ in 2020)
- **Ebitda** + **30.0%** (5.3 M€ vs. 4.1 M€ in 2020)
- **Ebit** +37.9% (4.0 M€ vs. 2.9 M€ in 2020)
- **Net profit +76.8%** (2.7 M€ vs. 1.5 M€ in 2020)
- NFP cash positive (0.6 M€ on Dec. 31st 2021 vs. -2.2 M€ on Dec. 31st 2020)

VALUE OF PRODUCTION +18.1%



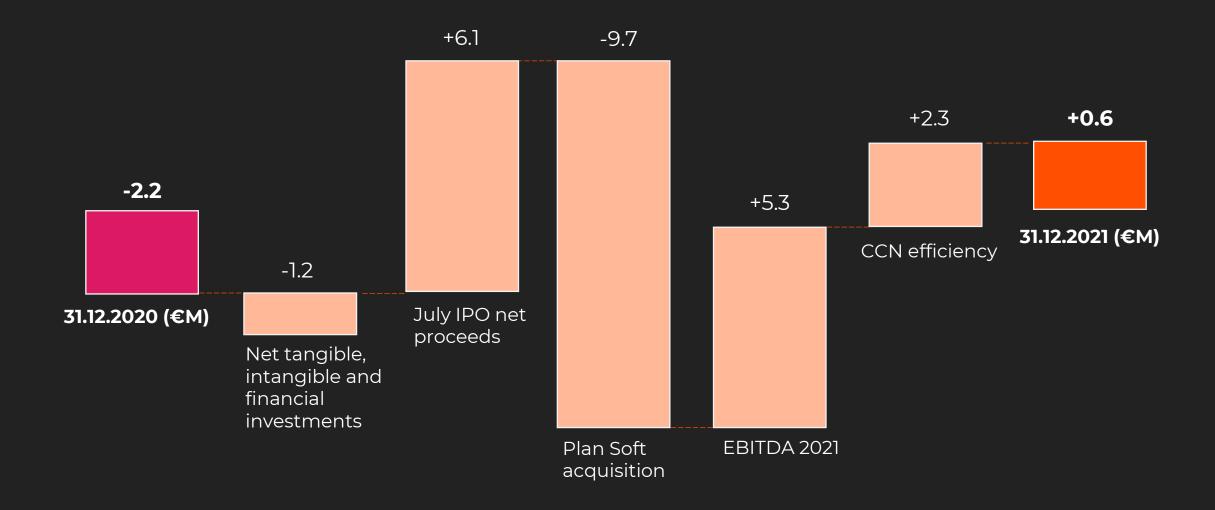
- Significant growth both in traditional core industries (such as Automotive) and in new entry markets (Modern Distribution)
- Focus on artificial intelligence, where the Company is distinctively positioned with Ublique®, the AI-powered platform for decision support developed and marketed by Spindox, that has been included by Gartner® in two Hype Cycle reports in 2021.

EBITDA MARGIN^(*): FROM 7.1% IN 2020 TO 7.8% IN 2021



^(*) As a percentage of value of production

POSITIVE NET FINANCIAL POSITION





RATIONALS FOR PLAN SOFT ACQUISITION

- Plan Soft provided two assets: 1) a strong presence both in Pharma and Modern
 Distribution industries; 2) geographical location not covered by Spindox (Tuscany)
- Last Plan Soft financial statement (FY 2020) showed revenues 6.2 M€, EBITDA 1.0
 M€, net profit 0.7 M€, positive NFP (cash) 2.1 M€
- The total price of 9.7 M€ recognized by Spindox for 100% interest was made as follows:

•	FY 2020 EBITDA multiplied 5.9	5.9
•	Positive NFP	2.1
•	Assets (mainly buildings) owned by Plan Soft owners for	1.5 (as of 31.12.2021 acquired and paid by previous the same value)
•	Plan Soft forgiven debt	0.2 (dividends to be paid to previous owners that will be cashed by Spindox)



2021 UPDATE

RELEVANT EVENTS

JAN FEB MAR APR MAY JUN JUL AUG SEP OCT NOV DEC



SIAE+ app selected by ADI among the best products of Italian design and exhibited at the Design Museum in Milan.



Italdesign Giugiaro engaged Spindox to develop an IoT platform for charging stations.



Spindox is contracted by 2i Rete Gas under the project for the creation of the new front office.



sol Group engaged Spindox for a POC based on demand/ forecasting and transport planning by Ublique®



Gartner
included
Ublique®
among the top
10 global tech
for continuous
intelligence.



Enel selected
Ublique® for its
project Artificial
Intelligence for
Working Capital.



Spindox enters the capital of Mister Smart Innovation, an accelerator of technological development in the industrial system of Emilia Romagna.



Spindox and
Oplium enter into
an agreement to
provide products
and services for
cyber security in the
Italian market.



Iren assigns
Spindox the
realization of
advanced
analytics
modules based
on Ublique®
technology.



Toshiba selected the demand intelligence solution by Ublique[©] for its customer Happy Casa.



Spindox acquires 100% of Plan Soft, a consulting and software company based in Florence.



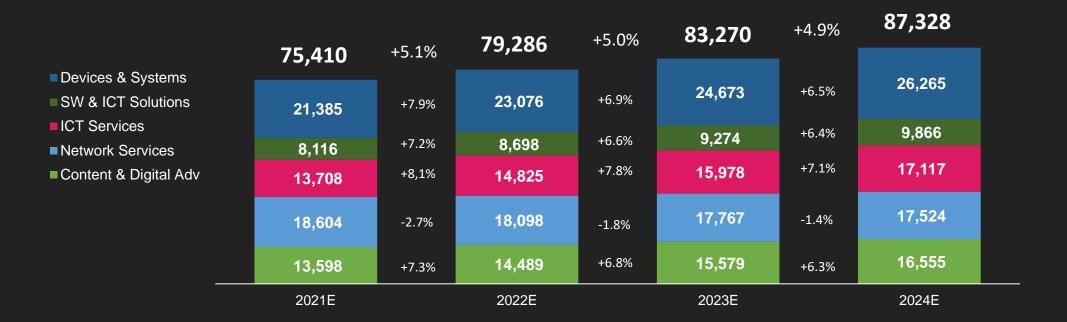
Spindox commissioned by Barcelona Municipality to study algorithms for a more sustainable car sharing service.



MARKET

OUTLOOK FOR THE ITALIAN ICT MARKET (BEFORE UKRAINE CRISIS)

+5.1% in 2022 (according to Anitec-Assinform)



Source: Anitec-Assinform, Il Digitale in Italia 2021. Previsioni 2021-2024 e Policy, November 23rd, 2021



OUTLOOK FOR THE ITALIAN ICT MARKET (BEFORE UKRAINE CRISIS)

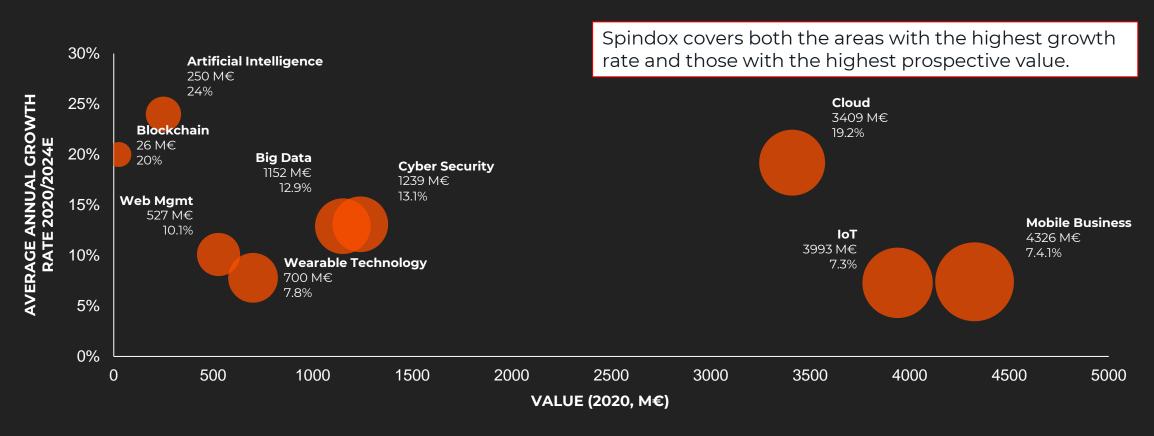
Digital transformation & cyber security remain the market driver

- In the horizon 2022-2024, the main drivers will continue to be Cloud Computing, Big Data, Artificial Intelligence, IoT, and Cybersecurity.
- The new PNRR resources will account for a total of € 29.2 billion over the 2021-2024 period (on the most optimistic assumption that 100% of the resources made available for the country will be released and used).
- With regard to cyber security, an average annual growth rate of 13.1 % is expected for the period 2022-2024 and spending will exceed € 2 billion in 2024.



OUTLOOK FOR THE ITALIAN ICT MARKET (BEFORE UKRAINE CRISIS)

Digital enabler and transformer trends, 2020-2024e



Source: Anitec-Assinform, *Il digitale in Italia 2021. Mercati, Dinamich*e, *Policy,* July 7th, 2021.



THE UKRAINE CONFLICT AND ITS IMPLICATIONS

IDC revises global ICT market growth downwards

- The crisis's impact on trade, supply chains, capital flows, and energy prices will affect the global economy on a broader scale with negative consequences for the worldwide ICT market.
- IDC revised its original ICT global market growth forecast for 2022 downwards from 5%, assuming three scenarios: rapid diplomatic solution (4% growth), short-lived conflict (3.5% growth), prolonged war (2% growth).
- According to the last IDC Global CIO Quick Pulse Survey, 57% of respondents are reassessing their tech spending plans for 2022, with 10% expecting to make strong adjustments to their ICT investment plans.

Source: Andrea Siviero, Luca Butiniello, Philip Carter, Robert Farish, Anielle Guedes, The Impact of the Russia-Ukraine War on the Global ICT Market Landscape, March 4th, 2022.



WHAT'S NEXT

KEY GROWTH DRIVERS



OFFERING MIX

Development of new core capabilities of the platform Ublique[©], consistent with the feedback from the market

Growth of the business line AI Technology through the Spindox Labs and ahead Research



R&D AND HUMAN CAPITAL

Strengthening and specialization of research centers

Investments in training resources and Academy organization



SECTORS

Approach to sectors with the biggest need for a specific digital transformation path: Banking & Insurance and Energy

Growth in the markets inherited from the acquisition of the ACT industrial branch: large-scale distribution and Logistics



M&A

Business consolidation through M&A activities based on industrial rationales



CONSULTANTS



Investor Relations



Media Relations



Fiscal Advisor



Independent Auditors



Euronext Growth Advisor & Global Coordinator



Tax Specialist



Financial Advisor



Sole Legal Counsel



Specialist



KEEP IN TOUCH











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